

#### SARS, H1N1, H5N1, Zika, Fear...





## Right







**AUDIENCE** 





**CHANNELS** 



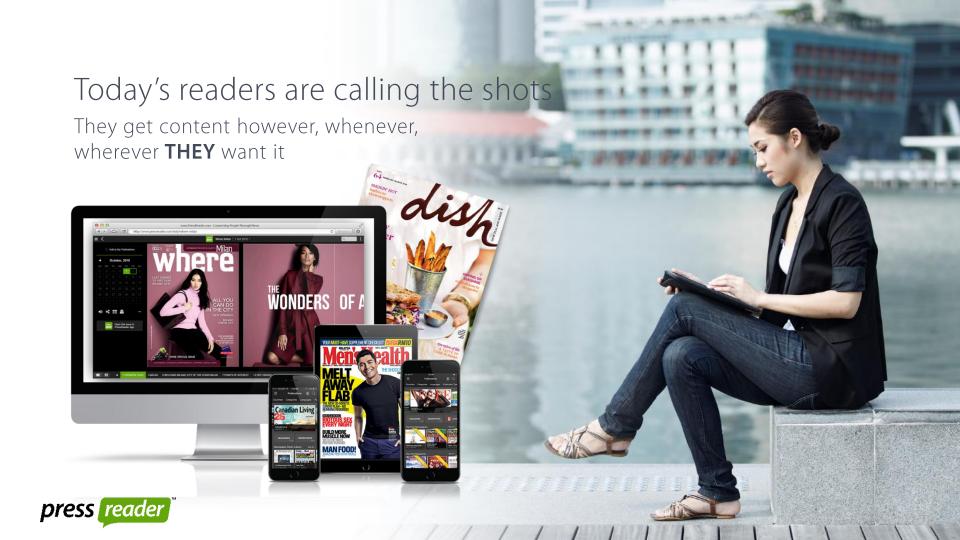
# Audience

It's the year of the person

#### The most important pillar to monetising content









There are **more people** passionate about cats than you would think

## **BuzzFeed**

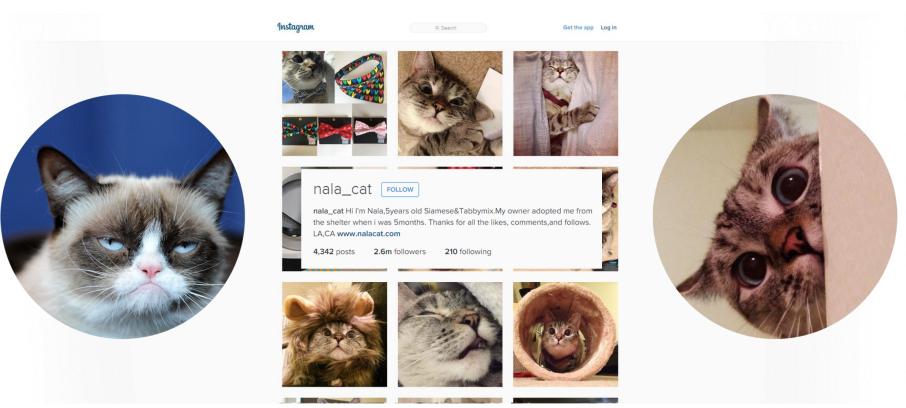
Became the first place on the web to offer "cat content"





#### Grumpy Cat vs Nala Cat

The next it cat of 2016





## The Whole #Squad





# let's talk!

- How do you zero in on your audience?
- Do you have a local or global audience?
- How do you perceive yourself based on the content you produce?



# let's talk!

- Where is our audience?
- How do we engage our audience?
- How do we find new audiences for the content we produce?
- How do we understand what the audience wants to read and engage with?



# We are no longer publishing for just the audience of print publications

• In the US alone there are more than 18,000 magazine titles;

that's 225 billion pages of editorial content competing for

readers' eyeballs





# The % of the readers that only interact with your print publication is shrinking by the day

Fifteen years ago humans had an attention span of 12 seconds.
 Today we're sitting at 8.25 seconds – almost a second less than that of a goldfish







# **Audiences eyeballs** are everywhere – that audience is everywhere

• By 2017 the average number of minutes per day a reader will spend with a magazine will be **two minutes** 



**Set to 2 minutes**We do it twice a day







Each reader is using **more devices** today to interact with content than they had before



## Diversification

Comes in many forms

## Experiential











## Experiential



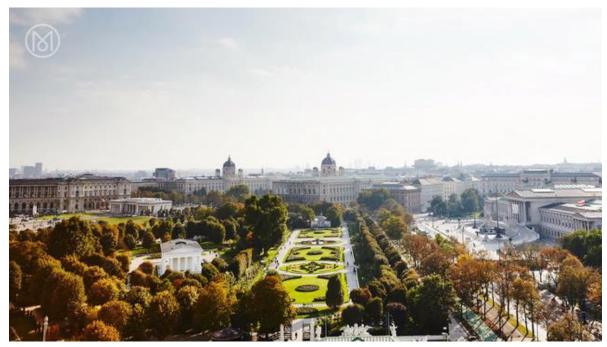






## Experiential







## Experiential and Community Engagement

*Monocle* distributes over **81,000 copies** of each issue and has **18,000 subscribers** 

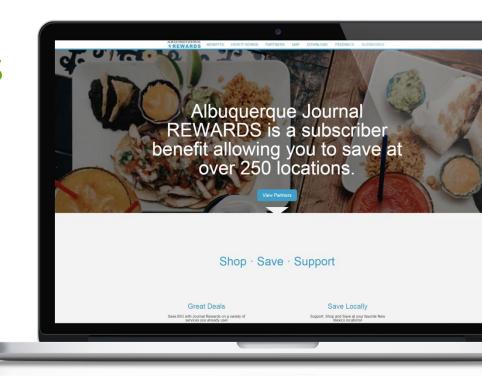




## Community Engagement

#### **Albuquerque Journal REWARDS**

- Subscribers are now "members"
- Members are 10K strong and growing





## Community Engagement

#### Commercialise

#### engaged communities

- About 100,000 copies printed daily
- Sun Run: 40,000 runners yearly







# The New York Times Ganging Ing and VR Appendix to the second VR Appendix



## Gaming and VR

The New York Times gifted 1 million Google Cardboard sets to print subscribers



## Gaming and VR











- The NYTVR app launch was more successful than any by the Times
- Big brands like Mini Cooper, GE and Nike have also been making forays
- Absolut vodka created a rooftop concert VR stream that brand director Afdhel Aziz called the "world's first virtual reality live show"



## Content Re-packaging

#### Targeted unique and exclusive content

#### **Everyday Dish**

- A collection of more than 120 Dish recipes selected for their ease and accessibility
- No hard to find ingredients or time consuming techniques
- Your solution to solving the problem of what to cook for dinner tonight







Targeted unique and exclusive content

Everyday Dish also contains a useful glossary of ingredients, techniques, and those essential recipes you'll turn to time and time again.

No cookbook shelf should be without it.





## Hearst in Russia

Don't think about yourself as just a magazine or news publisher

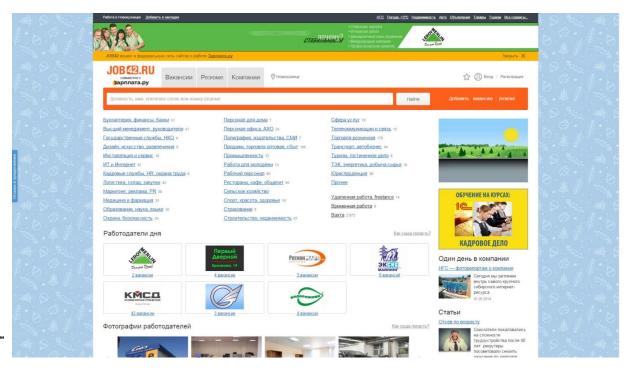
JOB 422.RU





## Hearst in Russia

Don't think about yourself as just a magazine or news publisher





let's talk!

How are you diversifying your business?



# Business Models

### Print

"Print will be a **premium product** – it will still be a form of media"

John Stackhouse, former editor-in-chief of *The Globe and Mail* 







## Websites

## Diminishing willingness to pay for content

Paywalls only penalise loyal readers



Put all your readers first





## Websites

Hard Paywall → Metered Paywall



Hard Paywall → Dropped Paywall





Branded Digital Editions







## Free Models that Exist Today



Aggregators like Apple News, Facebook Instant Articles, Google News, Google AMP and Snapchat











## Freemium and Premium

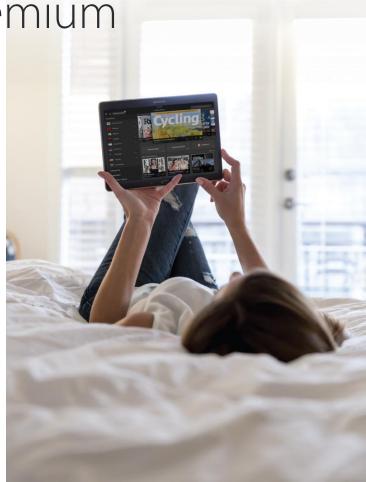








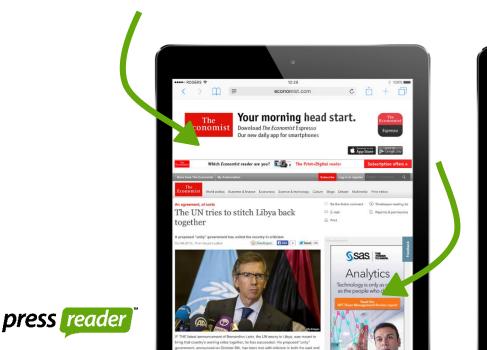


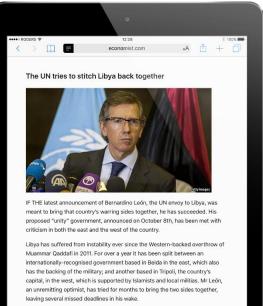




# Advertising

**Instead of chasing digital dimes** publishers should be working to solve the premium placement problem with digital advertisers





# Engaging Advertising

### HOROSCOPE

By Christopher Renstrom

trying to up turn don'tover a hap-

pennew leaf overnight.and changes

ones and friends and nothing could

GEMINI (May 20-June 19): Yes-

CANCER (June 20-July 21): Put

LEO (July 22-Aug. 21): You may

away personal things or risk a curi-

ARIESon a loved (March one.

TAURUS (April 19-May 19):

rown into nade diffi-

oncourse 19-AprilThis person's18): Lightenin foliage ot 77. K.J. ı't make a Don't look to status symbols for validation. You're surrounded by loved

-five 18th be richer than that terday's story doesn't gibe with today's version. Investigate the inconsistency because somebody's gloss-

Snedeker ing over the facts. oth fists in

ous child or a frolicsome pet paradrough my ing them around for public view. think a family matter is settled but it recast was isn't. Listen to gripes with fresh ears

cited I am because they're not completely unagain, how founded ours have VIRGO (Aug. 22-Sept. 21): A critical relative or in-law makes a reappearance. But don't go on the defensive. This person needs your help and herein lies your chance to rfectly for change the relationship.

LIBRA (Sept. 22-Oct. 21): Don't → let yourself get drawn into a



## Embryo gene receives **OK**

Lab work to be destroyed after 7 days; ethic

The Dallas Morning News 2 Feb 2016 +150 more Maria Cheng,



Biologist Kathy Niakan leads a team looking at gene editing in the first week of an embryo's growth. The lab work aims at improving fertility treat-

LONDON - In a landmark decision that some ethicists warned is a step down the path toward designer phy and sic babies, Britain gave scientists approval Monday to conduct gene-edit- embryo an ing experiments on human embryos.

The researchers won't create babies - the modified embryos will be editing to a destroyed after seven days. Instead, embryo's gr they said, the goal is to better understand human development so as to improve fertility treatments and prevent miscarriages.

Pertilization Authority county's na proved the isn't explic other count

The U. does not a funds for e there is no

Gene e repairing o inside living and-paste say could o for condition disorders s

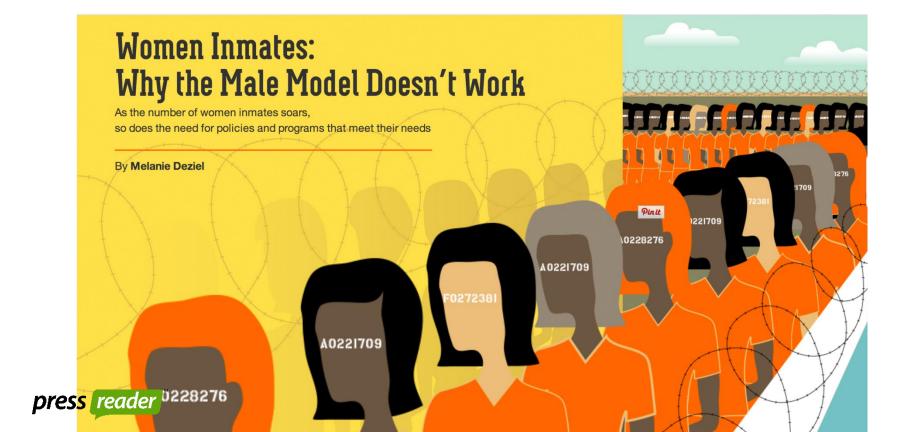
London's r tute, receiv

### Ferti

The res



# Native Advertising



# Native Advertising





SKI READER RESORT SURVEY 2016

## Whistler Blackcomb

**BRITISH COLUMBIA** 

#### WHEN SKI FIRST VISITED WHISTLER, IN 1970,

we gave the four-year-old Pacific Northwest upstart kudos for its "treeless upper bowls,...chute-like descents and long, swoop-around trails." Otherwise, we noted dryly, "Whistler is mainly for the skier who can do with minimal official merriment." My, how things have changed. Today, as Whistler Mountain turns 50. merriment of every sort-including Après, Off-Hill Activities and Dining-is the resort's greatest strength and key to readers' voting it king of the mountains vet again. The basics go like this: Just 75 miles north of happening Vancouver, Whistler Blackcomb's two interconnected mountains dish 8,171 skiable acres, including 200 marked trails, 16 alpine bowls, three glaciers, and expansive options across the spectrum from "family-friendly to freak out," in the words of one modern-day fan. The valley below is lush, lovely, and lake-dotted. For visitors, the valley's centerpiece is Whistler Village, a bustling pedestrian zone of shops, bars, restaurants, lodging and more. - Adapted from Susan Reifer Ryan

The Four Seasons Resort and Residences Whistler stands out as an authentic, one-of-a-kind lodging provider. Over the course of more than 50 years, the Four Seasons organization has grown from a single hotel to 96 locations in 41 countries by providing hotel and resort accommodations of the highest quality, and the Whistler location is no exception. From personal mountain guides, to housekeepers and a ski concierge at your service, the Four Seasons Whistler strives to ensure this skier paradise is truly your home away from home.

#### GET COMFORTABLE

### FINE DINING

WHAT'S NEW Named for the distinctive curvature of a ski, Sidecut Modern Steak & Bar celebrates its spectacular







# Sponsored Access Model

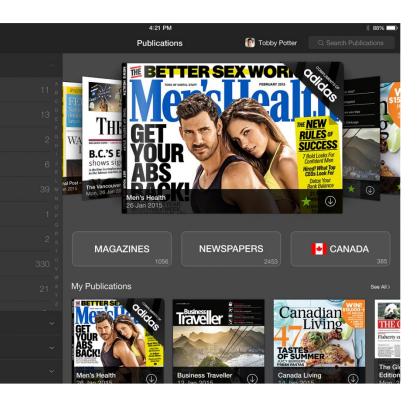
Thousands of customer-first businesses are making it an integral part of their customer relationship strategy.



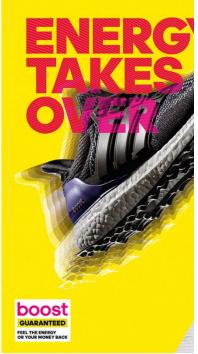




## Gifted Issues









let's talk!

Are there other sources of revenue?

Is there anyone here who does ALL of this?



# Nikolay Malyarov CHIEF CONTENT OFFICER



- @malyarov
- □ publishing@pressreader.com
- www.pressreader.com about.pressreader.com

let's talk!









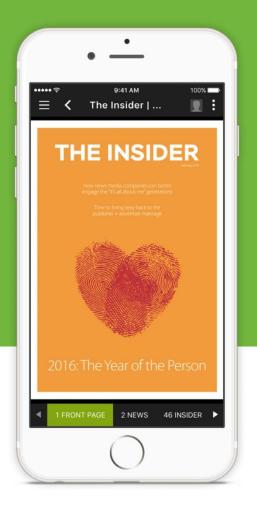




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