



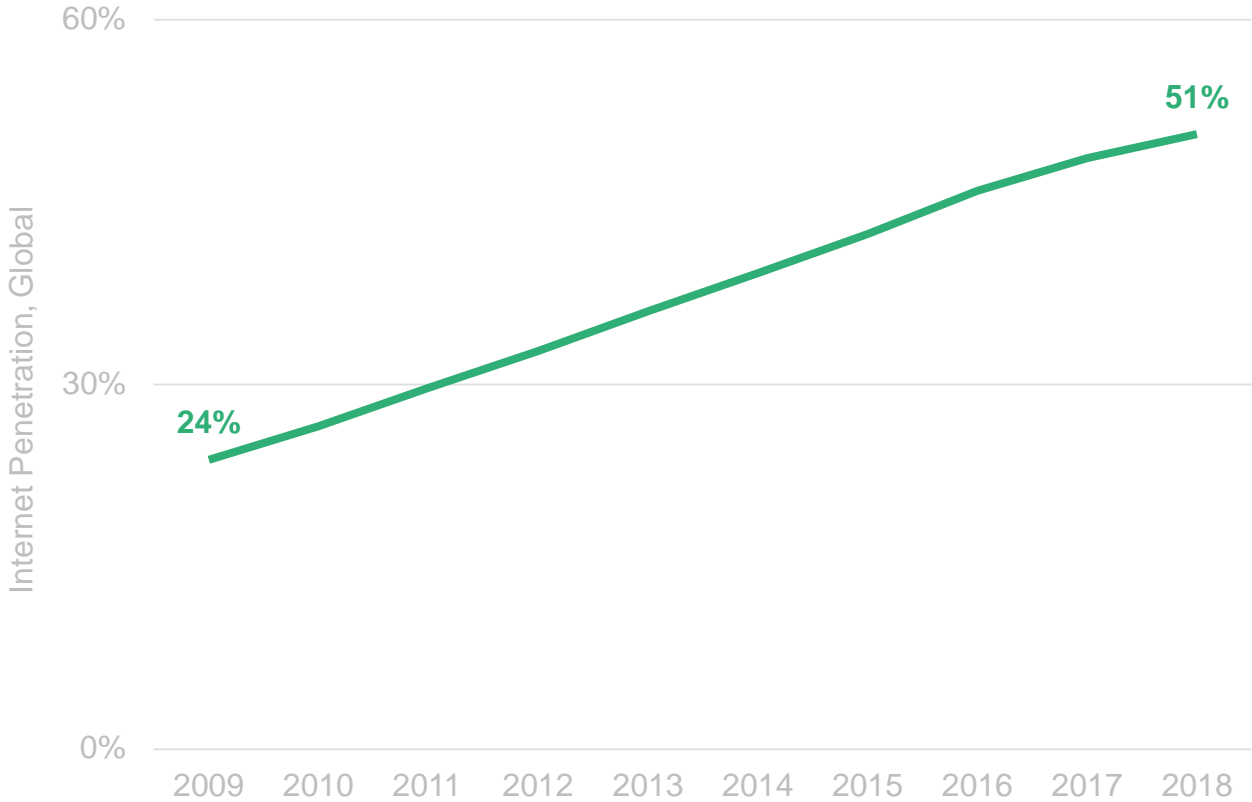
- *The meshing of entertainment and gaming
– and what media can learn from the
communities they form -*

PANEL OVERVIEW: “CHANGE”

Mobile, Social, Digital, Interactive,
Authenticity, Influencer, Discoverability,
Freemium

More Than Half of Humanity (& Rising) = Online

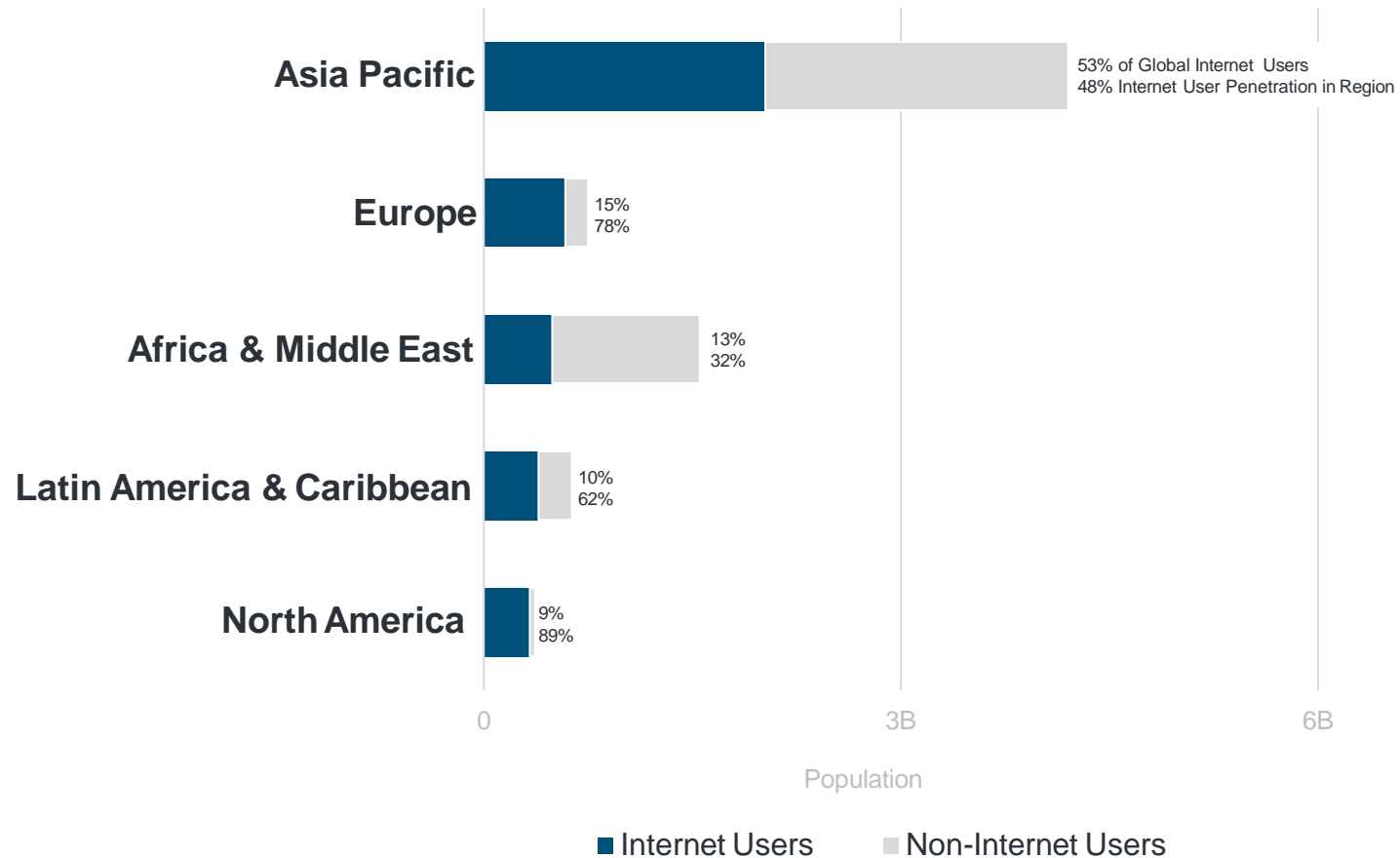
Internet Penetration, 2018



Source: CIA World Factbook, United Nations / International Telecommunications Union, USA Census Bureau. Internet user data is as of mid-year. Internet user data: Pew Research (USA), China Internet Network Information Center (China), Islamic Republic News Agency / InternetWorldStats / Bond estimates (Iran), Bond estimates based on IAMAI data (India), & APJII / GlobalWebIndex (Indonesia).

Global Internet Users = Asia Pacific Leads in Users + Potential

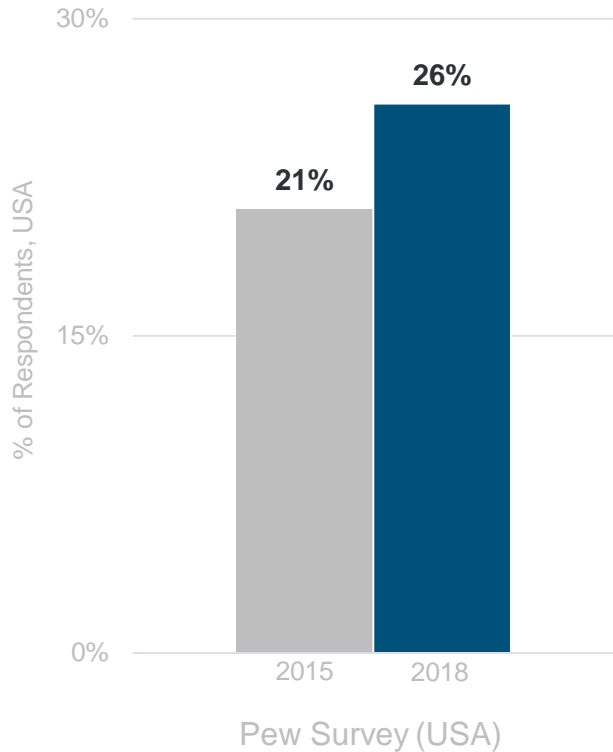
Internet Users by Region, 2018



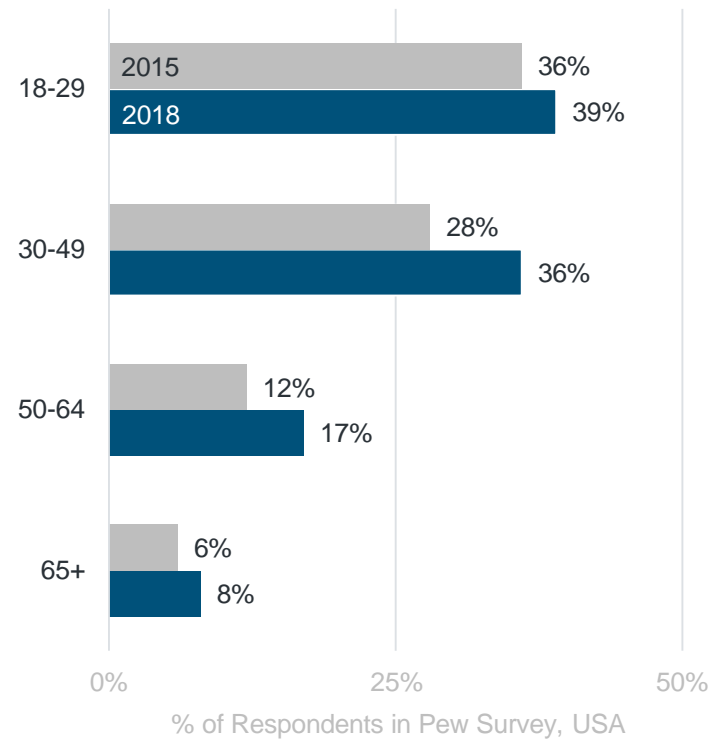
Adults 'Almost Constantly' Online = 26% vs. 21% Three Years Ago

% of Adults Online 'Almost Constantly'

Overall

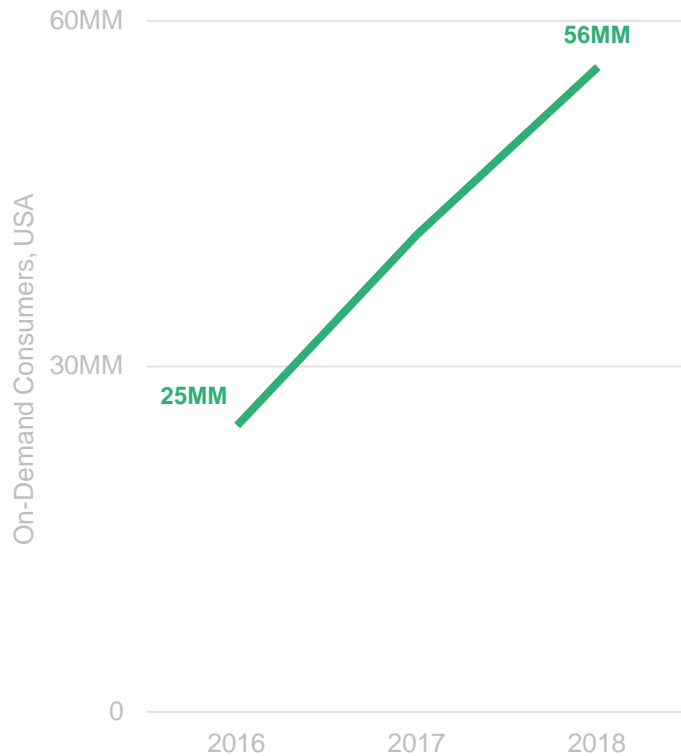


By Age Group

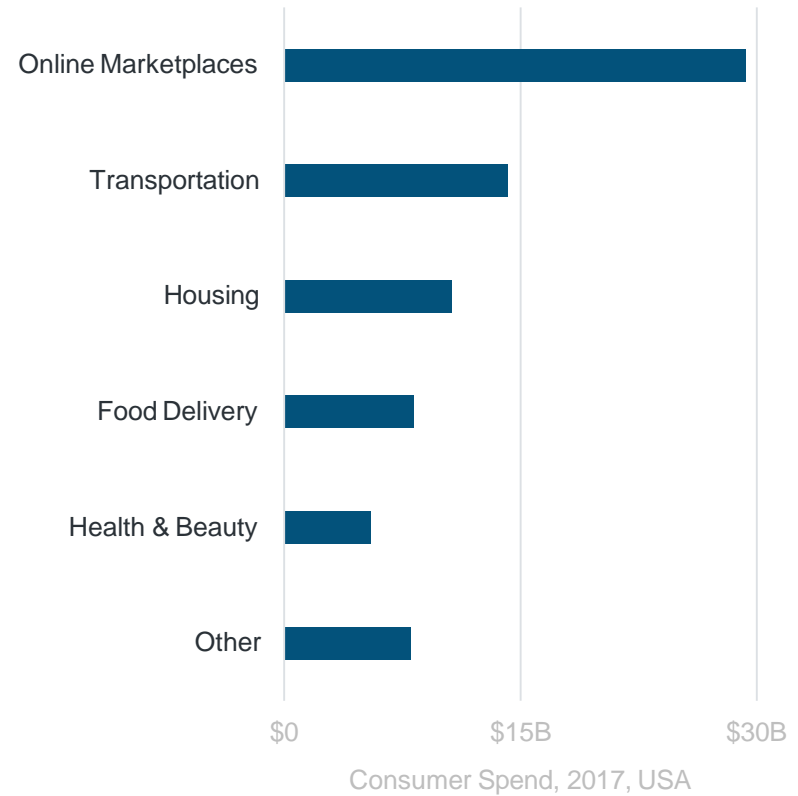


On-Demand = 56MM Consumers + ~2x in Two Years

On-Demand Consumers, USA

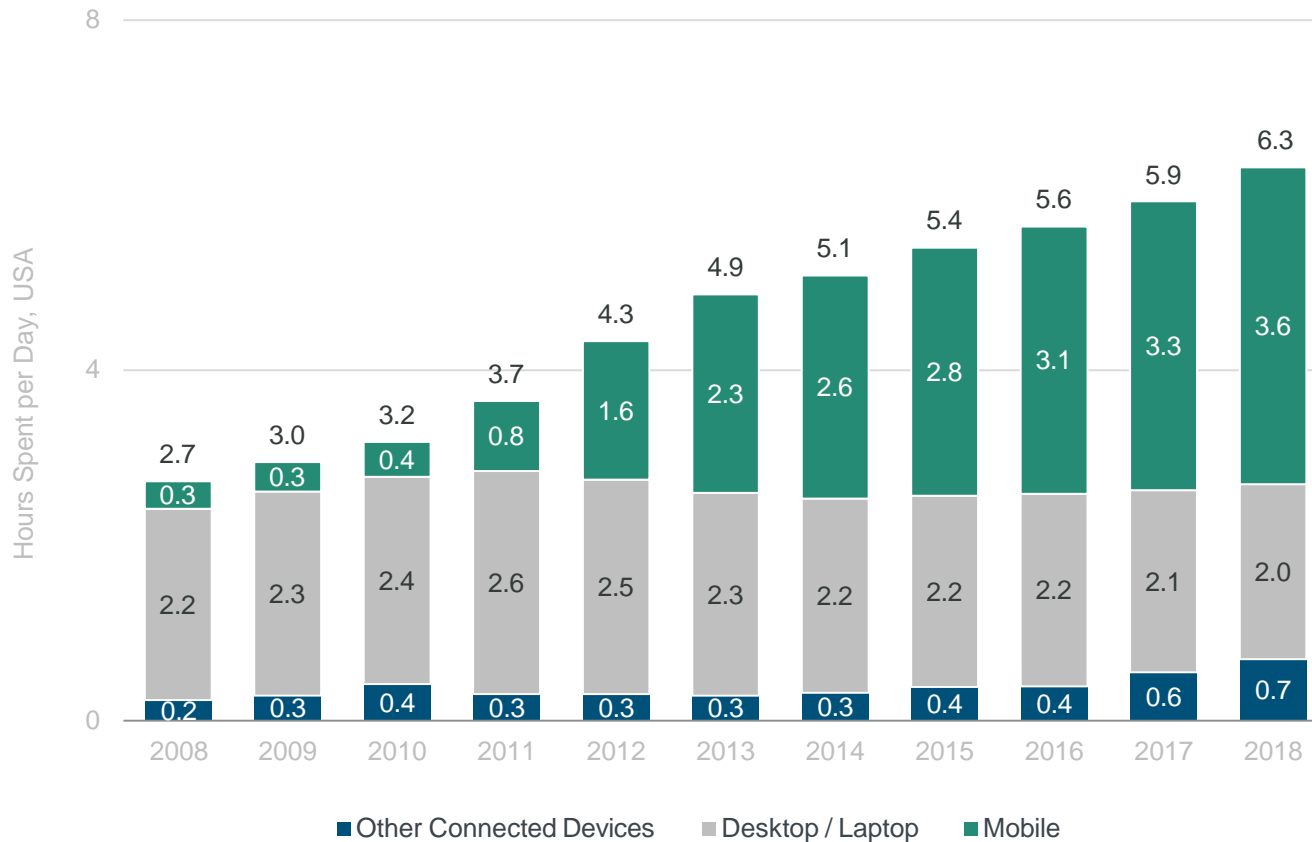


On-Demand Products / Services – Consumer Spend, 2017, USA



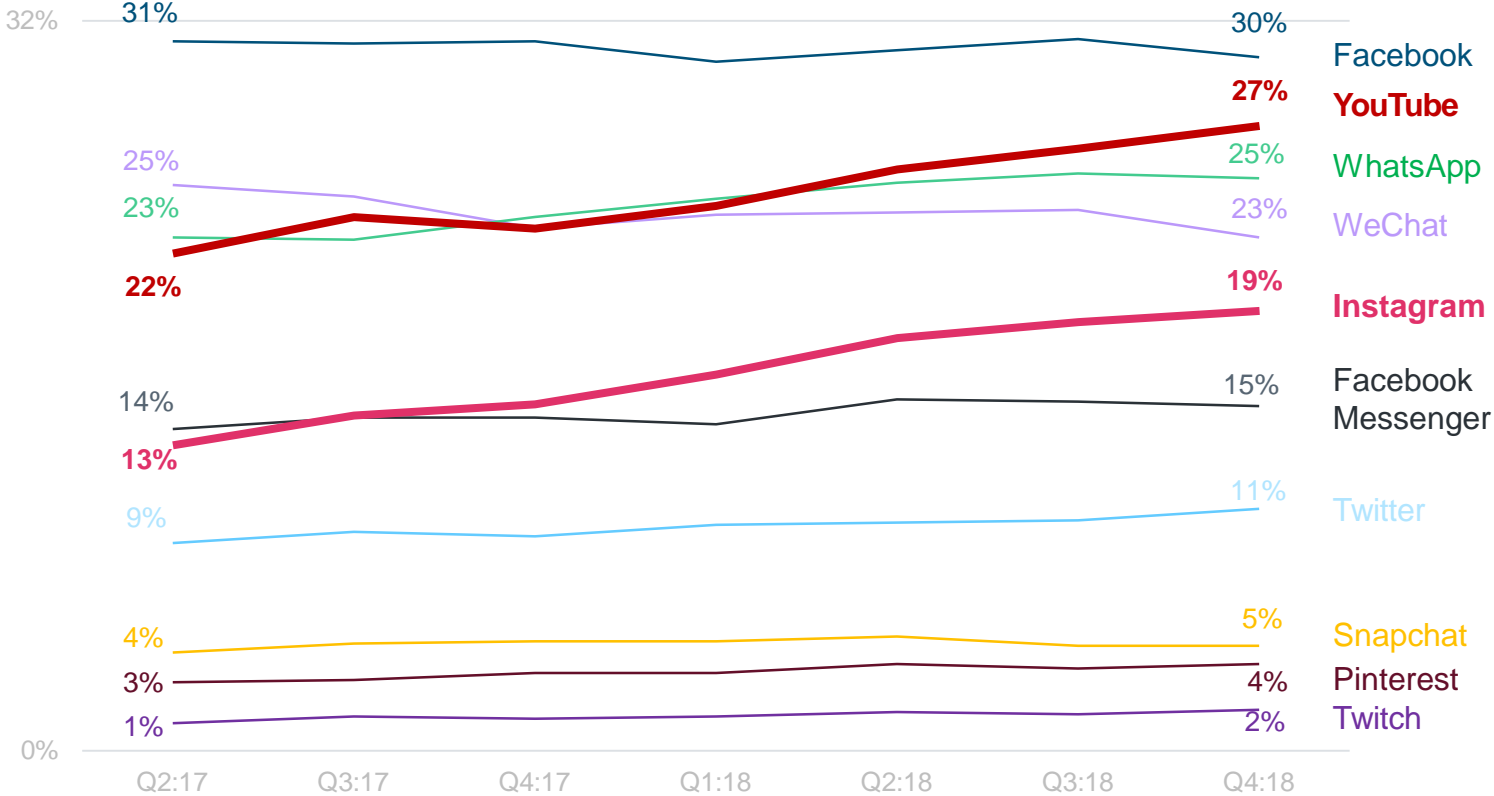
Digital Media Usage = Accelerating +7% vs. +5% Y/Y

Daily Hours Spent with Digital Media per Adult User, USA

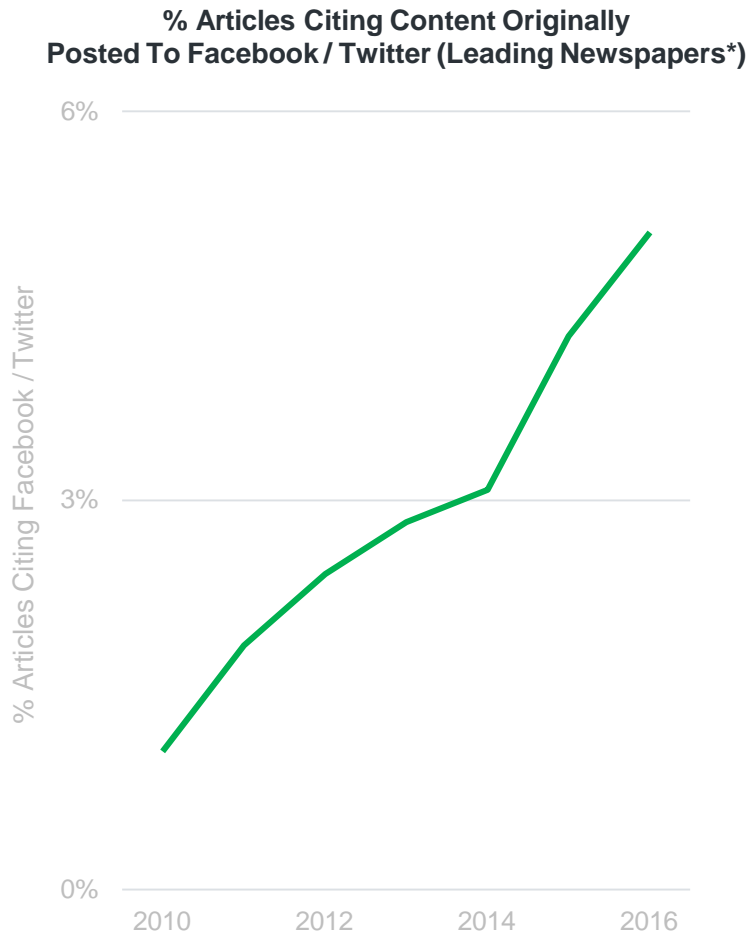


Online Platform Time = YouTube + Instagram Gaining Most

% Internet Users Using Select Platforms > 1x per Day, Global*



Traditional Media Platforms = Can Amplify Social Media Trending Topics



*The topics for which Facebook & Twitter are most commonly sourced [in newspaper articles] are similar across all countries – among them are soft news topics as well as hard news topics such as **domestic & international politics, breaking-news events or reporting on movements, the last of which highlights the relative advantages of social media as a source for journalists.***

Gerret von Nordheim et al. – *Sourcing the Sources*, 6/18

55% of U.S. Adults Get News From Social Media Sites

*Pew Survey, July 2019

52% - Facebook

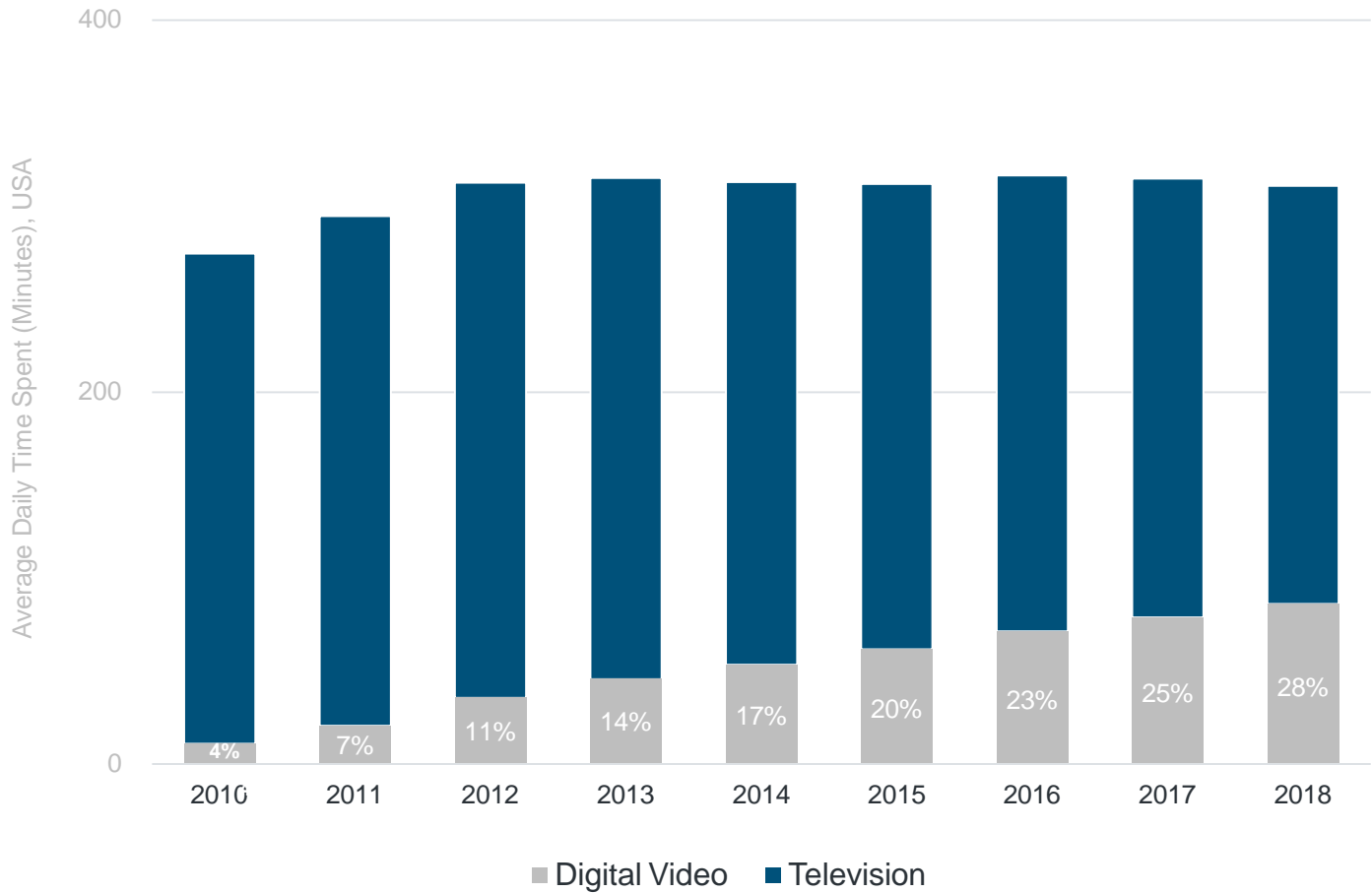
28% - YouTube

17% - Twitter

14% - Instagram

Video Time = Digital +2x in Five Years @ 28% of Total (vs. TV)

Video Watching Daily Minutes – Digital vs. TV, USA



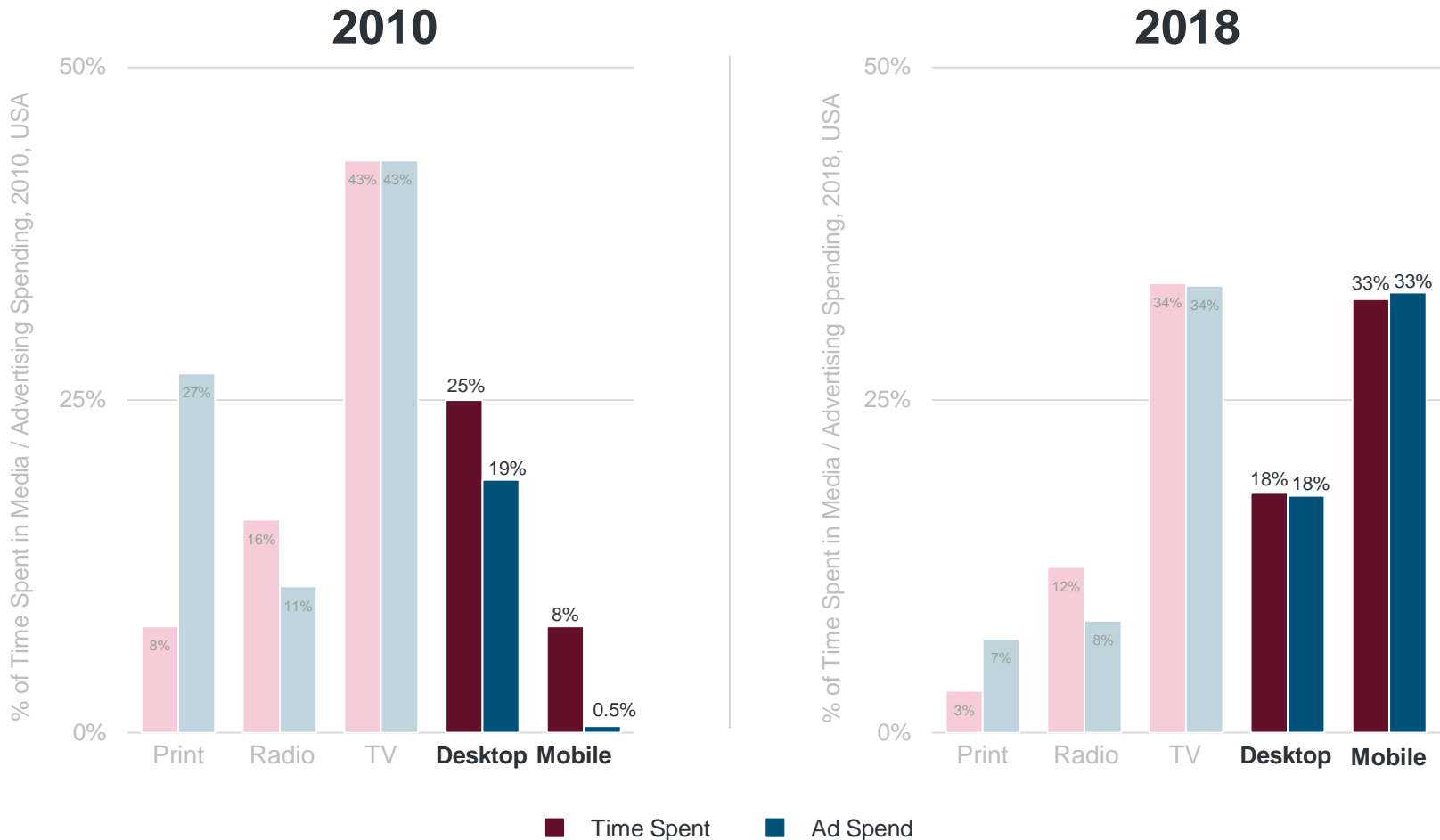
74% of all U.S. households have at least one SVOD service, and 33% stream an SVOD service daily, including half of all ages 18-34

**Leichtman Research Group, Inc. – August 2019*

- 64% of all adults stream an SVOD service at least monthly, and 41% stream more than one SVOD service at least monthly
- 33% of adults stream an SVOD service daily – compared to 29% in 2017, and 16% in 2015
- 51% of ages 18-34 stream an SVOD service daily – compared to 34% of ages 35-54, and 15% of ages 55+
- 51% of adults watch video on non-TV devices (including mobile phones, home computers, tablets, and eReaders) daily – up from 43% in 2017, and 31% in 2014

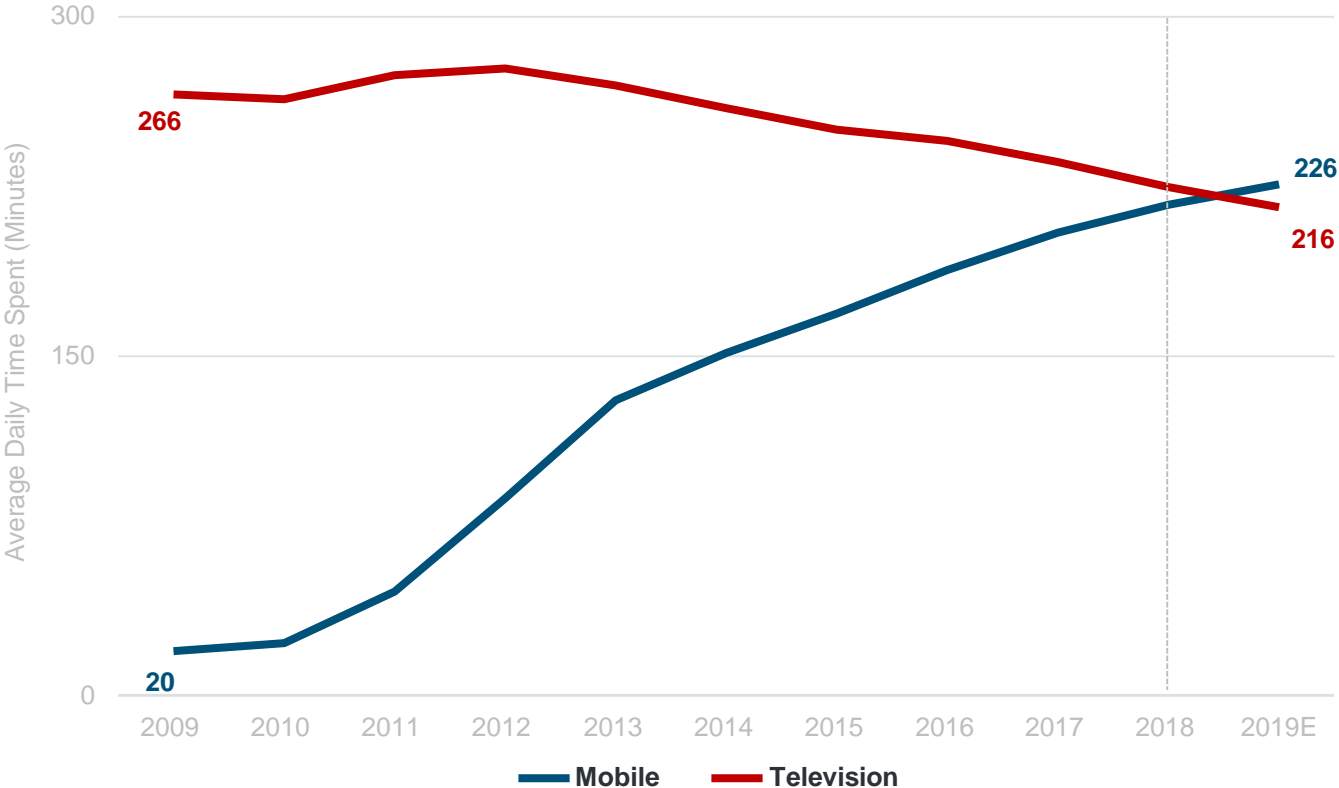
Media Time vs. Advertising Spending = Mobile @ Equilibrium (2018)...Desktop (2015)

% Time Spent in Media vs. % Advertising Spending



Device Time = Mobile > TV

Television & Mobile Daily Time Spent (Non-Deduped), USA



Consumer Behavior Is Changing

! GenZ and Millennials don't watch video ads. Average attention span for GenZ is 8 seconds.

Statistic Brain. March 2, 2018

▶ SO HOW DO YOU REACH THEM?

ADVERTISING INDUSTRY

\$546 Billion worldwide
\$140 Billion worldwide in
linear tv

Plunkett Research

Linear TV Median Age 56

GAMES INDUSTRY

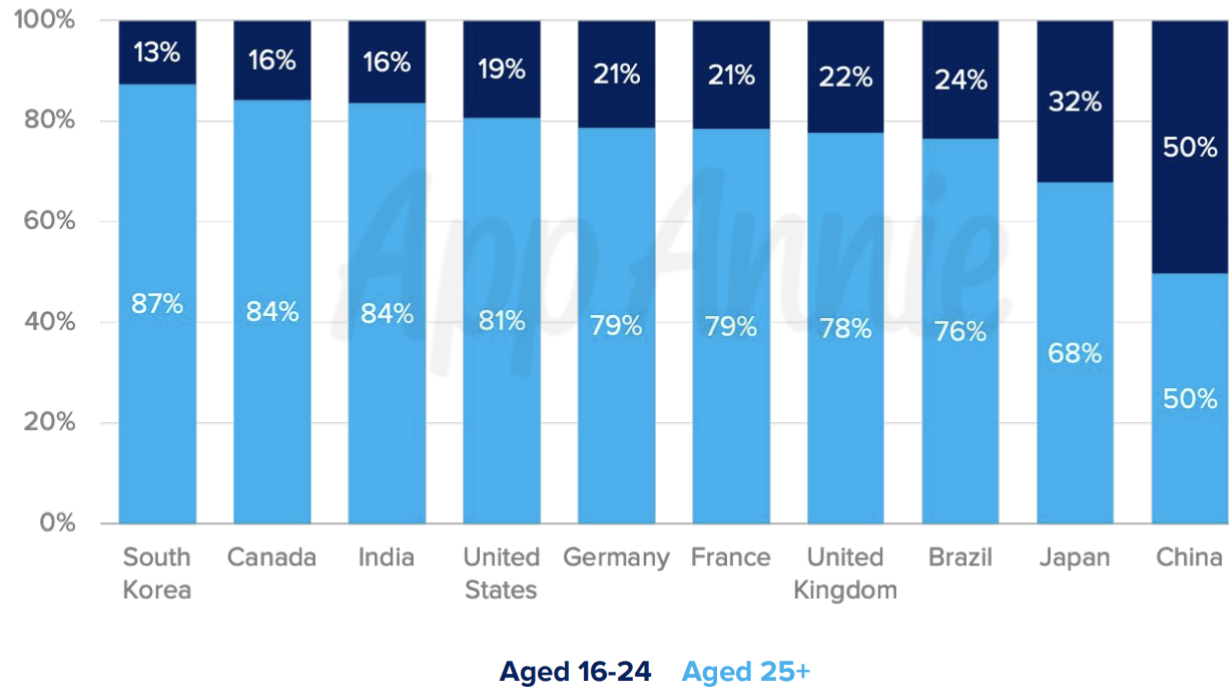
Already \$152 Billion worldwide
> 2 Billion gamers
~46% of American gamers are
female

Newzoo Global Games Market Report

Gamer Median Age 35.2

Worldwide Games Audience Age Differences By Country

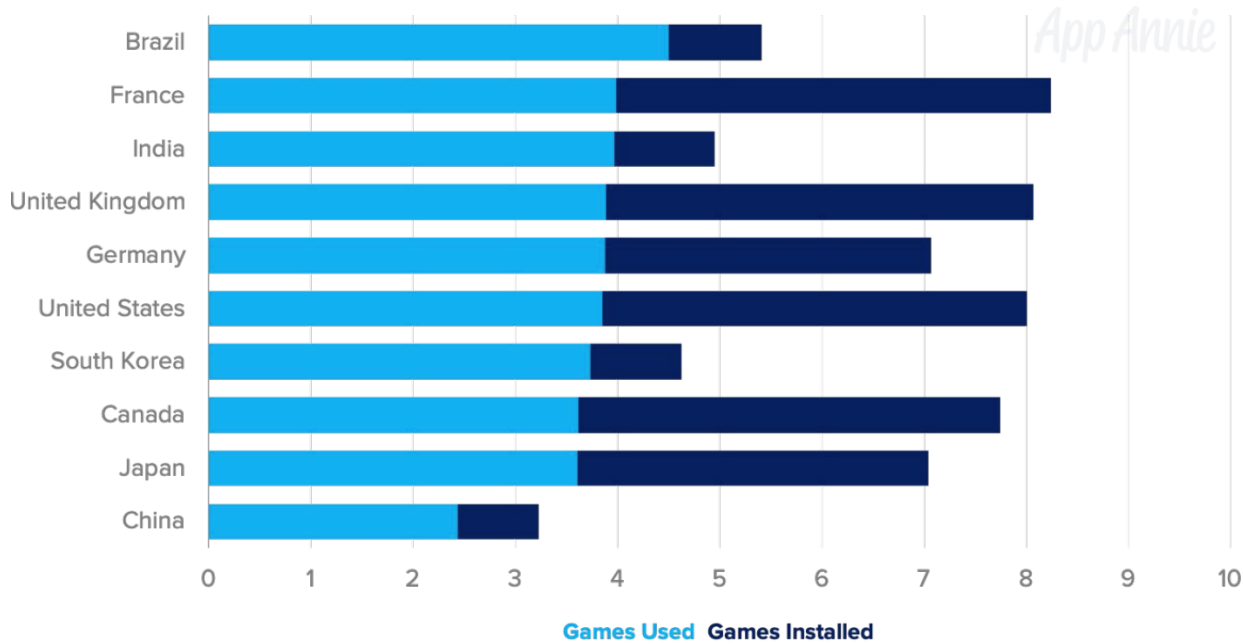
2018 | Percentage of Time Spent in Games
by Age Group in Select Markets



Mobile games now account for 33% of installs, 10% of time and 74% of consumer spend

- TechCrunch June 2019

Monthly Average Number of Mobile Games Used and Installed
Smartphone Users in Select Markets, 2018



Usage =

***Interactive Gaming...
Increasingly Relevant Way to Communicate***

Interactive Gaming =

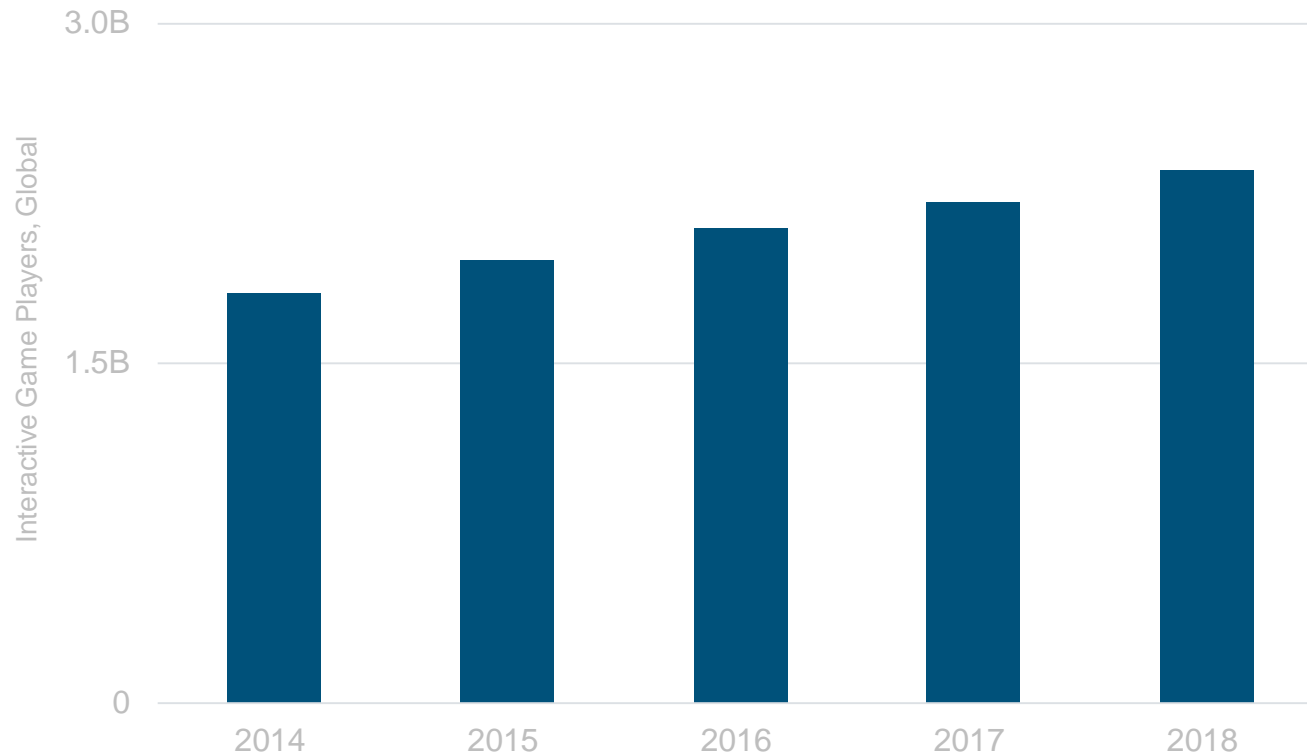
Real-Time

Play + Talk / Text + Watch...

Social in Nearly All Ways

Interactive Gaming Players = Accelerating @ 2.4B +6% vs. +5% Y/Y

Interactive Game Players, Global



Interactive Gaming...

*Shared Environments
With Collective Purpose / Goals =*

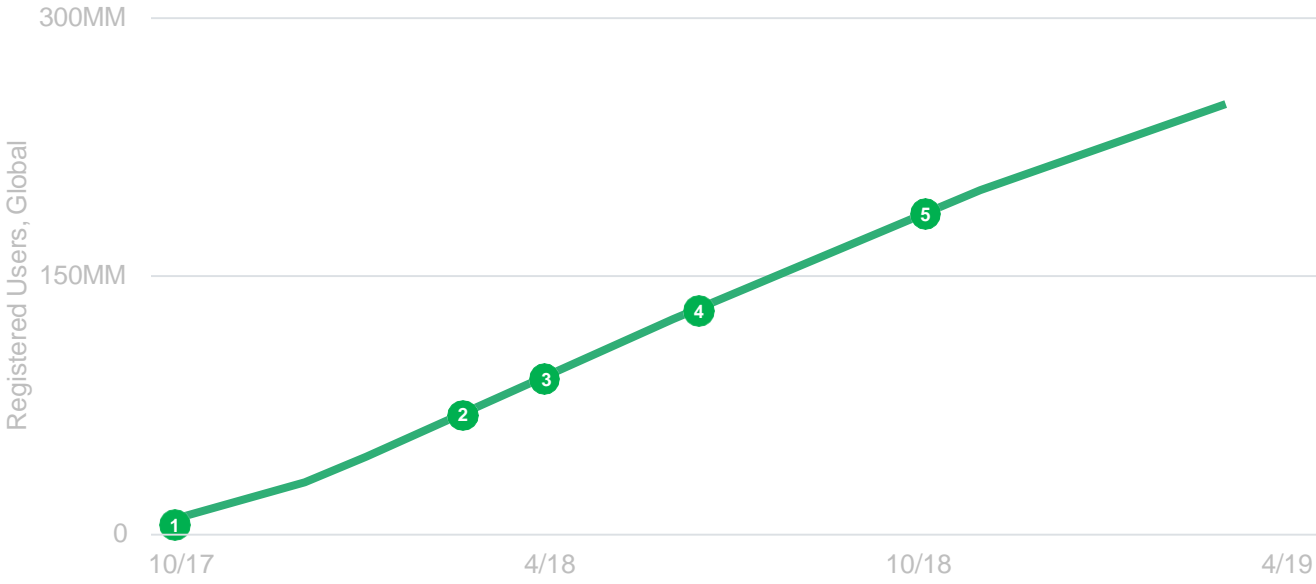
The New Social / Friend Networks?

*Recreating Reality Around
Play + Problem Solving*

Interactive Gaming (Play) = Fortnite @ 250MM+ Users + ~2x Y/Y Across Seven Platforms

Epic Fortnite Cross-Platform Evolution vs. Registered Users

1 September 2017 Fortnite Battle Royale Launches on PC / Mac / PS4 / Xbox One With Limited Cross Platform Support	2 March 2018 V3.4 Patch is Released Allowing Users to Send & Receive Squad Invites Cross-Platform	3 April 2018 Fortnite Launches to Public in iOS App Store, Allowing Cross-Platform Mobile Play	4 June 2018 Fortnite Launches on Nintendo Switch... Available on All Major Current Generation Consoles	5 October 2018 Fortnite for Android Launches to Public
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Freemium Business Evolution =

*Started in Gaming
Evolving / Emerging in
Enterprise + Consumer...*

All In...Just Getting Started

Freemium Business Models = All In...Just Getting Started

Select Publicly Traded *Pure-Play* Freemium Businesses*

>10MM Paid Subscribers (3/19)

Gaming	Epic Games <small>(Private Company)</small>	27MM**
Enterprise	Dropbox	13MM
Consumer	Spotify	100MM

>\$1B Annual Revenue (2018)

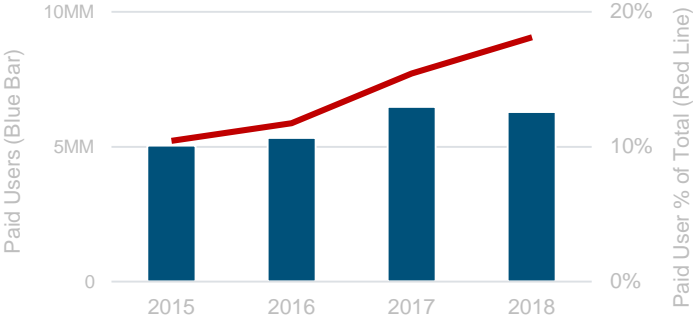
		\$1B+ Revenue 1st Year	Primary Monetization Drivers
Gaming	Nexon	2011	Paid Items / Ads / Subscriptions
	King Digital	2013	Paid Items / Ads / Subscriptions
	Supercell	2014	Paid Items / Subscriptions
	Mixi	2015	Paid Items
	Netmarble	2016	Paid Items
	Epic Games <small>(Private Company)</small>	2018	Paid Items / Subscriptions
Enterprise	Dropbox	2017	Subscriptions
Consumer	Spotify	2014	Subscription / Ads
	Pandora	2015	Subscription / Ads
	Match Group	2016	Subscription / Ads

*Excluding China companies where Freemium business models are more mature owing to higher maturity of digital payments, particularly microtransactions / Excludes diversified companies (such as Apple / Amazon / Microsoft) owing to significant revenue contribution from non-freemium businesses / Includes private company Epic owing to scale.

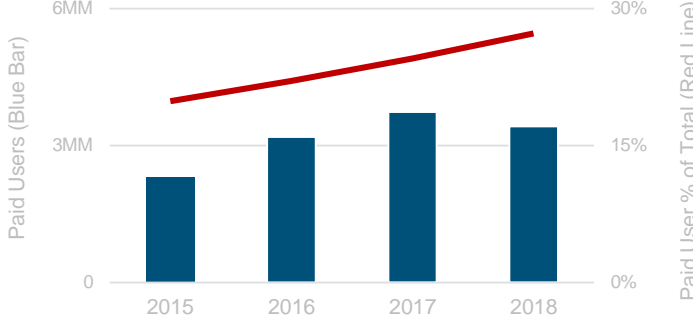
**Epic = Midpoint of 23-31MM estimate for Battle Pass subscribers per Timothy O'Shea @ Jeffries (3/19)...not confirmed by Epic Games. Source: CapitalIQ (including currency conversion) = Nexon / King (2018 Revenue as part of Activision) / Pandora / Mixi / Match Group / Dropbox / Netmarble. Spotify = Wall Street Journal / Company reports. Supercell = Venture Beat.

Freemium Gaming = Social / Often Mobile / Can Be Transient

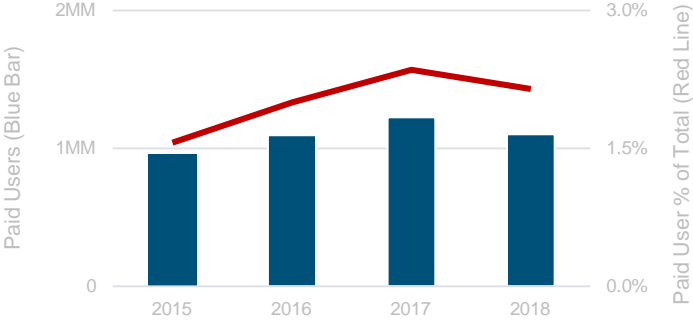
Nexon



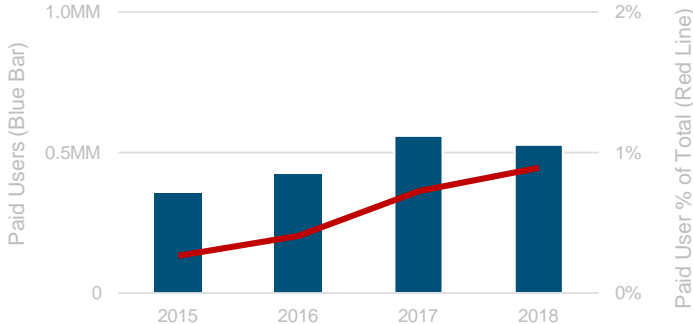
HearthStone



Zynga



Rovio

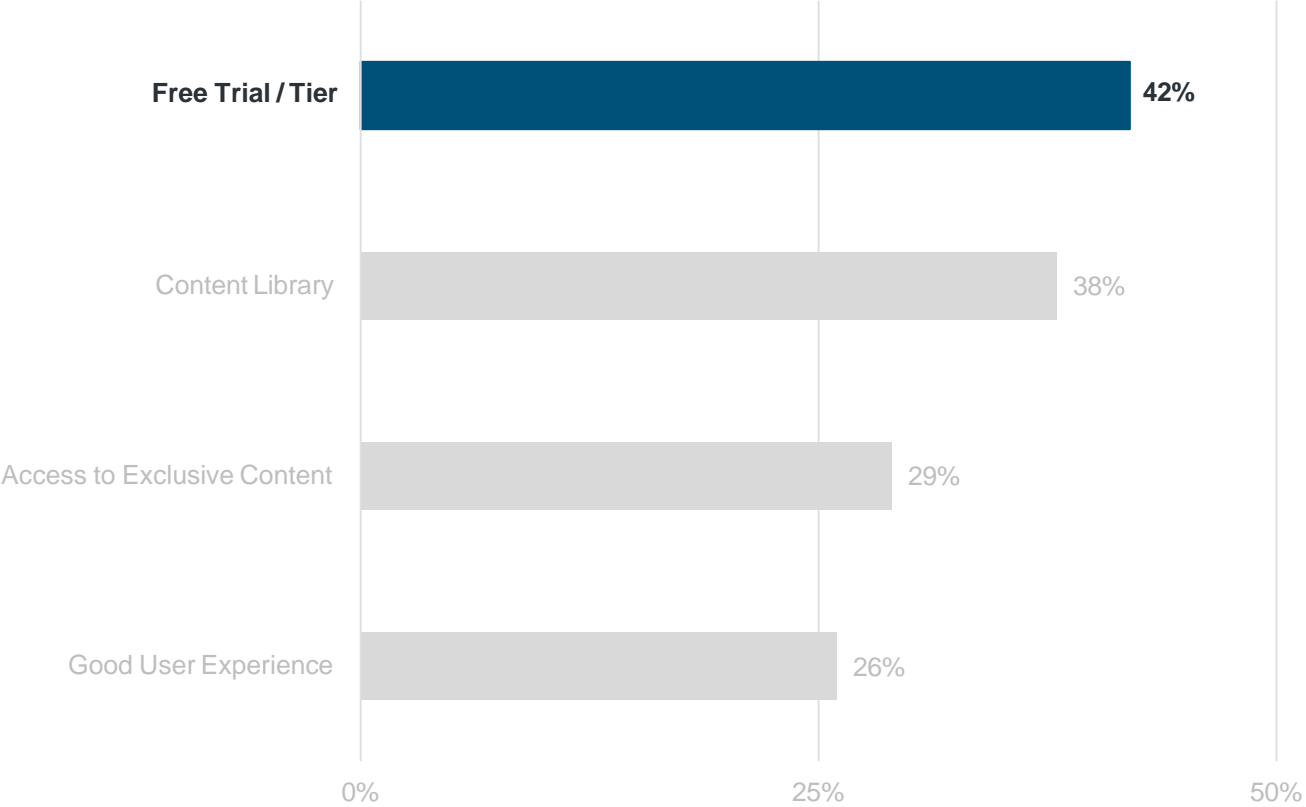


■ Paid Users — Paid % of Total Users

Source: Nexon = Annual Company Filings. HearthStone = Activision Blizzard Filings + Morgan Stanley estimates. Zynga = Zynga Annual Filings. Rovio = Rovio Annual Reporting. Note Paid users refers to users who upgrade to unlock premium features such as ad-free game play. Paid Users % of Total = share of payers in a period divided by total active users in the same period.

Effective + Efficient Marketing = Can Be Free Trial / Tier

Online Streaming – Reasons For Trying New Service



Source: 2BrightCove / YouGov survey of 10,502 adults in USA, UK, France, Australia, Germany, Canada & UAE, 9/18.



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